

Important notice

The information contained in this briefing, including market data, has not been independently verified. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, the opinions, or the estimates contained herein. The information, estimates and opinions contained in this presentation are provided as at the date of this briefing, are subject to change without notice.

This document is not suitable to be relied on by any party wishing to acquire rights against KPMG LLP for any purpose or in any context. Any party other than EBRD that obtains access to this options paper or a copy and chooses to rely on this document does so at its own risk. To the fullest extent permitted by law, KPMG LLP does not assume any responsibility and will not accept any liability, including any liability arising from fault or negligence, for any loss arising from the use of this document or its contents or otherwise in connection with it to any party other than the Client.



Judicial and extra-judicial environment: Why it matters



Main features

- Trading activity
- AMC existence
- Out-of-court collateral enforcement
- Foreclosure process
- Public claims "super seniority"
- Bans on sales /auctions /foreclosures
- Restructuring framework (going-concern)
- Resolution framework
- Specialized courts /judges
- Insolvency process timing
- Insolvency practitioners /framework
- Loan loss allowances
- Tax loss carry forward mechanism
- Write offs
- Collateral sales

Key benefits

- Remove uncertainty around asset pricing
- Leverage capital and expertise in NPL management
- Acts as default deterrent, increasing "willingness to pay"
- Increase recovery for creditor
- Decrease time to recovery
- Improve recovery value
- Time to liquidation

 Favourable tax regime may act as incentive for Banks to dispose of NPLs



Portfolio sales

Benchmarking vs. EU distressed markets

	CY	IRL	IT	PT	SLO	SP
Active NPL market	×	√	√	×	*	√
Active AMC(s)	*	\checkmark	×	*	\checkmark	\checkmark
Transfer of loans w/o debtor consent	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark

Main developments

 New law allowing transfer of loans to public /private AMC's as of 2015

Key challenges

- Law untested; Nil transactions to date
- Law requires 45 day notification to borrower and non binding proposal to purchase the loan
- Lack of independent servicer capacity
- Data protection for corporate borrowers may delay due diligence



Cypriot credit acquiring companies: key requirements

Submission of application

For the purposes of obtaining authorisation for the activity of a credit acquiring company, an application must be submitted to the Central Bank, including at least:

- Memorandum and articles of association
- Identity of its shareholders, with a shareholding of 5% or more each;
- Identity of its directors;
- Questionnaires completed by the respective persons for the assessment of the fitness and probity criteria
- Organisational structure of the company;
- Program of operations of the company and
- Any additional information and/or records the Central Bank considers essential for the assessment of the application

Assessment criteria

Central Bank, is expected to assess fitness and probity of the applicant based on:

- Business plan for the first two financial years, which demonstrates ability to deploy resources, systems and procedures that are appropriate and proportionate to its activities
- Evidence that the applicant company has available the minimum capital required (€ 100,000)
- Governance framework & int. control mechanisms
- Description of the procedures for the handling and monitoring of customers' complaints
- Description of the systems that will be implemented for the collection of statistical and supervisory data
- Description of the internal control mechanisms to comply with the requirements of the Prevention and Suppression of Money Laundering Activities Law,
- Most recent audited financial statements



Debt enforcement /foreclosure

Benchmarking vs. EU distressed markets

Main developments

- New laws to allow rapid out-of-court enforcement /foreclosure of collateral
- Contrary to old framework, new framework allows creditors to arrange a private auction without requirement of a government agency involvement

Key challenges

 Recent framework, effectiveness yet to be widely tested



Corporate insolvency and restructuring

Benchmarking vs. EU distressed markets

	CY	IRL	IT	PT	SLO	SP	
Ability to change mgmt. on restructuring	*	\checkmark	*	√	*	*	
Sale of assets under restructuring	×	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Out-of court mechanism	×	*	\checkmark	\checkmark	\checkmark	\checkmark	
"Pre-pack" restructuring procedure	×	\checkmark	\checkmark	\checkmark	\checkmark	*	

Main developments

- New corporate restructuring mechanisms (examinership); also allowing restructuring of public debt companies
- Introduction of licensed insolvency practitioner profession

Key challenges

- Examinership scheme does not allow removal of directors
- Challenging to limit shareholder decisions or change management in context or restructuring
- No pre-pack out of court restructuring procedure



Judicial system / Tax regime

Benchmarking vs. EU distressed markets

	CY	IRL	IT	PT	SLO	SP	
Specialised courts /judges	*	*	*	\checkmark	√	\checkmark	
Set time for insolvency process	×	*	*	\checkmark	\checkmark	\checkmark	
Tax incentives for w/offs	\checkmark	\checkmark	\checkmark	×	*	\checkmark	
Tax incentives for collateral sales	\checkmark	\checkmark	\checkmark	\checkmark	*	\checkmark	

Main developments

- Best-in-class tax regime for:
 - Loan loss allowances
 - Write-offs
 - Collateral sales

Key challenges

- Lengthy court procedures
- Lack of specialization in insolvency issues
- No set time for insolvency procedures
- Unclear tax treatment for loans subject to collective assessment



KPING Contacts



Vasilis Kosmas

Managing Director –

Global Portfolio Solutions Group

+44 (0)20 76943242

+44 (0)7342 070108

Vasilis.kosmas@kpmg.com













The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

© 2017 KPMG LLP, a UK limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. All rights reserved.

KPMG LLP is multi-disciplinary practice authorised and regulated by the Solicitors Regulation Authority. For full details of our professional regulation please refer to 'Regulatory Information' at www.kpmg.com/uk

The KPMG name and logo are registered trademarks or trademarks of KPMG International.